



Dr. Pawan Goenka
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March 12, 2021

To,
The Board of Directors
Mahindra Electric Mobility Ltd.
Bangalore

Dear Members of the Board,

Sub: Resignation

I am retiring from Mahindra & Mahindra Ltd. on April 1, 2021.

In view of the same, I wish to step down as the Chairman and also as a Director from the Board of Mahindra Electric Mobility Ltd. with effect from April 2, 2021.

I have served on this board for over 11 years. It has been a delight to interact with my fellow board members and the MEML management team during this time. I take this opportunity to convey my sincere thanks to the Board and management of the company for the support extended to me during my tenure as a Chairman of the Board. I am sure the company will continue to grow and make Mahindra a leader in India in Electric Vehicles.

Best wishes,

Pawan Goenka